| Application of SOUTHERN CALIFORNIA GAS          | ) |
|---|---|
| COMPANY for authority to update its gas revenue | ) |
| requirement and base rates                      | ) |
| effective January 1, 2019 (U 904-G)             | ) |
|   |   |
|   |   |
| Application No. 17-10                           |   |
| Exhibit No.: (SCG-17-CWP)                       |   |

# CAPITAL WORKPAPERS TO PREPARED DIRECT TESTIMONY OF RENE F. GARCIA ON BEHALF OF SOUTHERN CALIFORNIA GAS COMPANY

# BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

OCTOBER 2017



# 2019 General Rate Case - APP INDEX OF WORKPAPERS

# **Exhibit SCG-17-CWP - SMART METER PROGRAM**

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# Overall Summary For Exhibit No. SCG-17-CWP

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

A. AMI Balancing Account - Capital

Total

| In 2016 \$ (000)  |       |   |  |  |  |
|-------------------|-------|---|--|--|--|
| Adjusted-Forecast |       |   |  |  |  |
| 2017 2018 2019    |       |   |  |  |  |
| 24,718            | 7,524 | 0 |  |  |  |
| 24,718            | 7,524 | 0 |  |  |  |

In 2016\$ (000)

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Category: A. AMI Balancing Account - Capital

Workpaper: VARIOUS

# Summary for Category: A. AMI Balancing Account - Capital

|   | Adjusted-Recorded            | Adjusted-Forecast |             |      |  |  |
|---|------------------------------|-------------------|-------------|------|--|--|
|   | 2016                         | 2017              | 2018        | 2019 |  |  |
| Labor   | 0                            | 10,124            | 288         | 0    |  |  |
| Non-Labor                                     | 0                            | 14,594            | 7,236       | 0    |  |  |
| NSE   | 0                            | 0                 | 0           | 0    |  |  |
| Total   |                              | 24,718            | <del></del> | 0    |  |  |
| FTE   | 0.0                          | 133.0             | 2.0         | 0.0  |  |  |
|   |                              |                   |             |      |  |  |
| 00811A AM - Computer Hardware Labor/Non-Labor |                              |                   |             |      |  |  |
| Labor   | 0                            | 218               | 0           | 0    |  |  |
| Non-Labor                                     | 0                            | 700               | 0           | 0    |  |  |
| NSE   | 0                            | 0                 | 0           | 0    |  |  |
| Total   | 0                            | 918               | 0           | 0    |  |  |
| FTE   | 0.0                          | 1.7               | 0.0         | 0.0  |  |  |
| 00811B AM - Comput                            | er Software Labor/Non-Labor  | •                 |             |      |  |  |
| Labor   | 0                            | 127               | 0           | 0    |  |  |
| Non-Labor                                     | 0                            | 131               | 0           | 0    |  |  |
| NSE   | 0                            | 0                 | 0           | 0    |  |  |
| Total   |                              | 258               |             |      |  |  |
| FTE   | 0.0                          | 1.2               | 0.0         | 0.0  |  |  |
| 00811C AM - Self-Dev                          | veloped Software Labor/Non-  |                   |             |      |  |  |
| Labor   | 0                            | 134               | 0           | 0    |  |  |
| Non-Labor                                     | 0                            | 137               | 0           | 0    |  |  |
| NSE   | 0                            | 0                 | 0           | 0    |  |  |
| Total   |                              | 271               |             |      |  |  |
| FTE   | 0.0                          | 1.2               | 0.0         | 0.0  |  |  |
| 00811D AM - Data Co                           | llector Unit Labor/Non-Labor |                   |             |      |  |  |
| Labor   | 0                            | 4,020             | 288         | 0    |  |  |
| Non-Labor                                     | 0                            | 2,501             | 2,568       | 0    |  |  |
| NSE   | 0                            | 0                 | 0           | 0    |  |  |
| Total   |                              | 6,521             | 2,856       |      |  |  |
| FTE   | 0.0                          | 45.5              | 2.0         | 0.0  |  |  |
| 00811E AM - Module                            | Installs Labor/Non-Labor     |                   |             |      |  |  |
| Labor   | 0                            | 3,204             | 0           | 0    |  |  |
| Non-Labor                                     | 0                            | 9,069             | 4,440       | 0    |  |  |
| NSE   | 0                            | 0                 | 0           | 0    |  |  |
| Total   | 0                            | 12,273            | 4,440       | 0    |  |  |
| FTE   | 0.0                          | 48.8              | 0.0         | 0.0  |  |  |
|   |                              |                   |             |      |  |  |

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Category: A. AMI Balancing Account - Capital

Workpaper: VARIOUS

|  | . In 2016\$ (000)            |                                     |      |      |  |  |  |  |  |
|--|------------------------------|-------------------------------------|------|------|--|--|--|--|--|
|  | Adjusted-Recorded            | Adjusted-Recorded Adjusted-Forecast |      |      |  |  |  |  |  |
|  | 2016                         | 2017                                | 2018 | 2019 |  |  |  |  |  |
| 00811F AM - Meter Installs Labor/Non-Labor |                              |                                     |      |      |  |  |  |  |  |
| Labor                                      | 0                            | 2,421                               | 0    | 0    |  |  |  |  |  |
| Non-Labor                                  | 0                            | 1,683                               | 0    | 0    |  |  |  |  |  |
| NSE  | 0                            | 0                                   | 0    | 0    |  |  |  |  |  |
| Total                                      | 0                            | 4,104                               | 0    | 0    |  |  |  |  |  |
| FTE  | 0.0                          | 34.6                                | 0.0  | 0.0  |  |  |  |  |  |
| 00811G AM - Data Co                        | llector Unit Poles Labor/Non | -Labor                              |      |      |  |  |  |  |  |
| Labor                                      | 0                            | 0                                   | 0    | 0    |  |  |  |  |  |
| Non-Labor                                  | 0                            | 373                                 | 228  | 0    |  |  |  |  |  |
| NSE  | 0                            | 0                                   | 0    | 0    |  |  |  |  |  |
| Total                                      | 0                            | 373                                 | 228  |      |  |  |  |  |  |
| FTE  | 0.0                          | 0.0                                 | 0.0  | 0.0  |  |  |  |  |  |

Beginning of Workpaper Group 00811A - AM - Computer Hardware Labor/Non-Labor

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811A - AM - Computer Hardware Labor/Non-Labor

#### Summary of Results (Constant 2016 \$ in 000s):

| Forecast  | Forecast Method |      | Adjusted Recorded |      |      | Adju | sted Forec | ast  |      |
|-----------|-----------------|------|-------------------|------|------|------|------------|------|------|
| Years     | s               | 2012 | 2013              | 2014 | 2015 | 2016 | 2017       | 2018 | 2019 |
| Labor     | Zero-Based      | 0    | 0                 | 0    | 0    | 0    | 218        | 0    | 0    |
| Non-Labor | Zero-Based      | 0    | 0                 | 0    | 0    | 0    | 700        | 0    | 0    |
| NSE       | Zero-Based      | 0    | 0                 | 0    | 0    | 0    | 0          | 0    | 0    |
| Tota      | ıl              | 0    | 0                 | 0    | 0    | 0    | 918        | 0    | 0    |
| FTE       | Zero-Based      | 0.0  | 0.0               | 0.0  | 0.0  | 0.0  | 1.7        | 0.0  | 0.0  |

# **Business Purpose:**

This budget category records expenditure for labor and non-labor costs associated with the Software Development group supporting the Advanced Metering Infrastructure (AMI) project. This group oversees the systems impacted by AM data, including the Headend Meter Data Management System (MDMS).

# **Physical Description:**

The labor costs represent the Software Development group which supports Headend, MDMS and CIS. Non-Labor costs include hardware for Headend, MDMS and Enterprise Data Warehouse.

# **Project Justification:**

These costs are necessary to maintain and manage the systems in place for the AMI project and on-going operations.

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811A - AM - Computer Hardware Labor/Non-Labor

# Forecast Methodology:

#### Labor - Zero-Based

Estimate for labor is based on current budget plan for AMI final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

#### Non-Labor - Zero-Based

Estimate for non-labor is based on current budget for final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

#### **NSE - Zero-Based**

n/a

Beginning of Workpaper Sub Details for Workpaper Group 00811A

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811A - AM - Computer Hardware Labor/Non-Labor Workpaper Detail: 00811A.001 - AM - Computer Hardware Labor/Non-Labor

In-Service Date: 04/30/2017

Description:

AM - Computer Hardware Labor/Non-Labor

|                      | Forecast In 2016 \$(000) |     |     |     |  |  |  |
|----------------------|--------------------------|-----|-----|-----|--|--|--|
| Years 2017 2018 2019 |                          |     |     |     |  |  |  |
| Labor                |                          | 95  | 0   | 0   |  |  |  |
| Non-Labor            |                          | 380 | 0   | 0   |  |  |  |
| NSE                  |                          | 0   | 0   | 0   |  |  |  |
|                      | Total                    | 475 | 0   | 0   |  |  |  |
| FTE                  |                          | 0.8 | 0.0 | 0.0 |  |  |  |

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811A - AM - Computer Hardware Labor/Non-Labor Workpaper Detail: 00811A.002 - AM - Computer Hardware Labor/Non-Labor

In-Service Date: 06/30/2017

Description:

AM - Computer Hardware Labor/Non-Labor

|                      | Forecast In 2016 \$(000) |     |     |     |  |  |  |
|----------------------|--------------------------|-----|-----|-----|--|--|--|
| Years 2017 2018 2019 |                          |     |     |     |  |  |  |
| Labor                |                          | 33  | 0   | 0   |  |  |  |
| Non-Labor            |                          | 4   | 0   | 0   |  |  |  |
| NSE                  |                          | 0   | 0   | 0   |  |  |  |
|                      | Total                    | 37  | 0   | 0   |  |  |  |
| FTE                  |                          | 0.3 | 0.0 | 0.0 |  |  |  |

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811A - AM - Computer Hardware Labor/Non-Labor Workpaper Detail: 00811A.003 - AM - Computer Hardware Labor/Non-Labor

In-Service Date: 09/30/2017

Description:

AM - Computer Hardware Labor/Non-Labor

| Forecast In 2016 \$(000) |       |     |     |     |  |  |
|--------------------------|-------|-----|-----|-----|--|--|
| Years 2017 2018 2019     |       |     |     |     |  |  |
| Labor                    |       | 45  | 0   | 0   |  |  |
| Non-Labor                |       | 310 | 0   | 0   |  |  |
| NSE                      |       | 0   | 0   | 0   |  |  |
|                          | Total | 355 | 0   | 0   |  |  |
| FTE                      |       | 0.3 | 0.0 | 0.0 |  |  |

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811A - AM - Computer Hardware Labor/Non-Labor Workpaper Detail: 00811A.004 - AM - Computer Hardware Labor/Non-Labor

In-Service Date: 12/31/2017

Description:

AM - Computer Hardware Labor/Non-Labor

|           | Forecast In 2016 \$(000) |     |     |     |  |  |  |
|-----------|--------------------------|-----|-----|-----|--|--|--|
|           | Years 2017 2018 2019     |     |     |     |  |  |  |
| Labor     |                          | 45  | 0   | 0   |  |  |  |
| Non-Labor |                          | 6   | 0   | 0   |  |  |  |
| NSE       |                          | 0   | 0   | 0   |  |  |  |
|           | Total                    | 51  | 0   | 0   |  |  |  |
| FTE       |                          | 0.3 | 0.0 | 0.0 |  |  |  |

Beginning of Workpaper Group

00811B - AM - Computer Software Labor/Non-Labor

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811B - AM - Computer Software Labor/Non-Labor

#### Summary of Results (Constant 2016 \$ in 000s):

| Forecast I | Forecast Method |      | Adjusted Recorded |      |      | Adju | sted Forec | ast  |      |
|------------|-----------------|------|-------------------|------|------|------|------------|------|------|
| Years      | s               | 2012 | 2013              | 2014 | 2015 | 2016 | 2017       | 2018 | 2019 |
| Labor      | Zero-Based      | 0    | 0                 | 0    | 0    | 0    | 127        | 0    | 0    |
| Non-Labor  | Zero-Based      | 0    | 0                 | 0    | 0    | 0    | 131        | 0    | 0    |
| NSE        | Zero-Based      | 0    | 0                 | 0    | 0    | 0    | 0          | 0    | 0    |
| Tota       | ıl              | 0    | 0                 | 0    | 0    | 0    | 258        | 0    | 0    |
| FTE        | Zero-Based      | 0.0  | 0.0               | 0.0  | 0.0  | 0.0  | 1.2        | 0.0  | 0.0  |

# **Business Purpose:**

This budget category records a portion (49% per SoCalGas Plant Accounting) the expenditure for labor and non-labor costs associated with the Headend & MDMS Services groups and the Software Development group supporting the Advanced Metering Infrastructure (AMI) project.

# **Physical Description:**

The labor costs represent vendor services in the Software Development group for Enterprise Data Warehouse Platform, the Systems Operations group and the Systems, Architecture, Security & Delivery group. Non-Labor costs include software for Data Warehouse SQL Server and other vendor software licenses necessary for system operations.

# **Project Justification:**

These costs are necessary to maintain and manage the systems in place for the AMI project and on-going operations.

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811B - AM - Computer Software Labor/Non-Labor

# Forecast Methodology:

#### Labor - Zero-Based

Estimate for labor is based on current budget plan for AMI final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

#### Non-Labor - Zero-Based

Estimate for non-labor is based on current budget for final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

#### **NSE - Zero-Based**

n/a

Beginning of Workpaper Sub Details for Workpaper Group 00811B

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811B - AM - Computer Software Labor/Non-Labor Workpaper Detail: 00811B.001 - AM - Computer Software Labor/Non-Labor

In-Service Date: 04/30/2017

Description:

AM - Computer Software Labor/Non-Labor

|                      | Forecast In 2016 \$(000) |     |     |     |  |  |  |
|----------------------|--------------------------|-----|-----|-----|--|--|--|
| Years 2017 2018 2019 |                          |     |     |     |  |  |  |
| Labor                |                          | 41  | 0   | 0   |  |  |  |
| Non-Labor            |                          | 98  | 0   | 0   |  |  |  |
| NSE                  |                          | 0   | 0   | 0   |  |  |  |
|                      | Total                    | 139 | 0   | 0   |  |  |  |
| FTE                  |                          | 0.4 | 0.0 | 0.0 |  |  |  |

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811B - AM - Computer Software Labor/Non-Labor Workpaper Detail: 00811B.002 - AM - Computer Software Labor/Non-Labor

In-Service Date: 06/30/2017

Description:

AM - Computer Software Labor/Non-Labor

| Forecast In 2016 \$(000) |       |      |      |      |  |  |  |  |
|--------------------------|-------|------|------|------|--|--|--|--|
|                          | Years | 2017 | 2018 | 2019 |  |  |  |  |
| Labor                    |       | 23   | 0    | 0    |  |  |  |  |
| Non-Labor                |       | 26   | 0    | 0    |  |  |  |  |
| NSE                      |       | 0    | 0    | 0    |  |  |  |  |
|                          | Total | 49   |      | 0    |  |  |  |  |
| FTE                      |       | 0.2  | 0.0  | 0.0  |  |  |  |  |

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811B - AM - Computer Software Labor/Non-Labor Workpaper Detail: 00811B.003 - AM - Computer Software Labor/Non-Labor

In-Service Date: 09/30/2017

Description:

AM - Computer Software Labor/Non-Labor

| Forecast In 2016 \$(000) |       |      |      |      |  |  |  |  |
|--------------------------|-------|------|------|------|--|--|--|--|
|                          | Years | 2017 | 2018 | 2019 |  |  |  |  |
| Labor                    |       | 32   | 0    | 0    |  |  |  |  |
| Non-Labor                |       | 4    | 0    | 0    |  |  |  |  |
| NSE                      |       | 0    | 0    | 0    |  |  |  |  |
|                          | Total | 36   | 0    | 0    |  |  |  |  |
| FTE                      |       | 0.3  | 0.0  | 0.0  |  |  |  |  |

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811B - AM - Computer Software Labor/Non-Labor Workpaper Detail: 00811B.004 - AM - Computer Software Labor/Non-Labor

In-Service Date: 12/31/2017

Description:

AM - Computer Software Labor/Non-Labor

| Forecast In 2016 \$(000) |       |      |      |      |  |  |  |  |
|--------------------------|-------|------|------|------|--|--|--|--|
|                          | Years | 2017 | 2018 | 2019 |  |  |  |  |
| Labor                    |       | 31   | 0    | 0    |  |  |  |  |
| Non-Labor                |       | 3    | 0    | 0    |  |  |  |  |
| NSE                      |       | 0    | 0    | 0    |  |  |  |  |
|                          | Total | 34   | 0    | 0    |  |  |  |  |
| FTE                      |       | 0.3  | 0.0  | 0.0  |  |  |  |  |

Beginning of Workpaper Group

00811C - AM - Self-Developed Software Labor/Non-Labor

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811C - AM - Self-Developed Software Labor/Non-Labor

#### Summary of Results (Constant 2016 \$ in 000s):

| Forecast I | Method     | Adjusted Recorded Adju |      |      | sted Forecast |      |      |      |      |
|------------|------------|------------------------|------|------|---------------|------|------|------|------|
| Years      | S          | 2012                   | 2013 | 2014 | 2015          | 2016 | 2017 | 2018 | 2019 |
| Labor      | Zero-Based | 0                      | 0    | 0    | 0             | 0    | 134  | 0    | 0    |
| Non-Labor  | Zero-Based | 0                      | 0    | 0    | 0             | 0    | 137  | 0    | 0    |
| NSE        | Zero-Based | 0                      | 0    | 0    | 0             | 0    | 0    | 0    | 0    |
| Tota       | ıl         | 0                      | 0    | 0    | 0             | 0    | 271  | 0    | 0    |
| FTE        | Zero-Based | 0.0                    | 0.0  | 0.0  | 0.0           | 0.0  | 1.2  | 0.0  | 0.0  |

# **Business Purpose:**

This budget category records a portion (51% per SoCalGas Plant Accounting) the expenditure for labor and non-labor costs associated with the Headend & MDMS Services groups and the software development group supporting the Advanced Metering Infrastructure (AMI) project.

# **Physical Description:**

The labor costs represent vendor services in the Software Development group for Enterprise Data Warehouse Platform, the Systems Operations group and the Systems, Architecture, Security & Delivery group. Non-Labor costs include software for Data Warehouse SQL Server and other vendor software licenses necessary for system operations.

# **Project Justification:**

These costs are necessary to maintain and manage the systems in place for the AMI project and on-going operations.

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811C - AM - Self-Developed Software Labor/Non-Labor

# Forecast Methodology:

#### Labor - Zero-Based

Estimate for labor is based on current budget plan for AMI final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

#### Non-Labor - Zero-Based

Estimate for non-labor is based on current budget for final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

#### **NSE - Zero-Based**

n/a

Beginning of Workpaper Sub Details for Workpaper Group 00811C

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811C - AM - Self-Developed Software Labor/Non-Labor Workpaper Detail: 00811C.001 - AM - Self-Developed Software Labor/Non-Labor

In-Service Date: 04/30/2017

Description:

AM - Self-Developed Software Labor/Non-Labor

| Forecast In 2016 \$(000) |       |      |      |      |  |  |  |
|--------------------------|-------|------|------|------|--|--|--|
|                          | Years | 2017 | 2018 | 2019 |  |  |  |
| Labor                    |       | 43   | 0    | 0    |  |  |  |
| Non-Labor                |       | 103  | 0    | 0    |  |  |  |
| NSE                      |       | 0    | 0    | 0    |  |  |  |
|                          | Total | 146  | 0    | 0    |  |  |  |
| FTE                      |       | 0.4  | 0.0  | 0.0  |  |  |  |

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811C - AM - Self-Developed Software Labor/Non-Labor Workpaper Detail: 00811C.002 - AM - Self-Developed Software Labor/Non-Labor

In-Service Date: 06/30/2017

Description:

AM - Self-Developed Software Labor/Non-Labor

| Forecast In 2016 \$(000) |       |     |     |     |  |  |  |
|--------------------------|-------|-----|-----|-----|--|--|--|
| Years 2017 2018 2019     |       |     |     |     |  |  |  |
| Labor                    |       | 23  | 0   | 0   |  |  |  |
| Non-Labor                |       | 27  | 0   | 0   |  |  |  |
| NSE                      |       | 0   | 0   | 0   |  |  |  |
|                          | Total | 50  | 0   | 0   |  |  |  |
| FTE                      |       | 0.2 | 0.0 | 0.0 |  |  |  |

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811C - AM - Self-Developed Software Labor/Non-Labor Workpaper Detail: 00811C.003 - AM - Self-Developed Software Labor/Non-Labor

In-Service Date: 09/30/2017

Description:

AM - Self-Developed Software Labor/Non-Labor

| Forecast In 2016 \$(000) |       |      |      |      |  |  |  |
|--------------------------|-------|------|------|------|--|--|--|
|                          | Years | 2017 | 2018 | 2019 |  |  |  |
| Labor                    |       | 34   | 0    | 0    |  |  |  |
| Non-Labor                |       | 4    | 0    | 0    |  |  |  |
| NSE                      |       | 0    | 0    | 0    |  |  |  |
|                          | Total | 38   | 0    | 0    |  |  |  |
| FTE                      |       | 0.3  | 0.0  | 0.0  |  |  |  |

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811C - AM - Self-Developed Software Labor/Non-Labor Workpaper Detail: 00811C.004 - AM - Self-Developed Software Labor/Non-Labor

In-Service Date: 12/31/2017

Description:

AM - Self-Developed Software Labor/Non-Labor

| Forecast In 2016 \$(000) |       |      |      |      |  |  |  |
|--------------------------|-------|------|------|------|--|--|--|
|                          | Years | 2017 | 2018 | 2019 |  |  |  |
| Labor                    |       | 34   | 0    | 0    |  |  |  |
| Non-Labor                |       | 3    | 0    | 0    |  |  |  |
| NSE                      |       | 0    | 0    | 0    |  |  |  |
|                          | Total | 37   | 0    | 0    |  |  |  |
| FTE                      |       | 0.3  | 0.0  | 0.0  |  |  |  |

Beginning of Workpaper Group
00811D - AM - Data Collector Unit Labor/Non-Labor

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811D - AM - Data Collector Unit Labor/Non-Labor

#### Summary of Results (Constant 2016 \$ in 000s):

| Forecast  | Method     |      | Adjusted Recorded |      |      | Adju | Adjusted Forecast |       |      |
|-----------|------------|------|-------------------|------|------|------|-------------------|-------|------|
| Years     | s          | 2012 | 2013              | 2014 | 2015 | 2016 | 2017              | 2018  | 2019 |
| Labor     | Zero-Based | 0    | 0                 | 0    | 0    | 0    | 4,020             | 288   | 0    |
| Non-Labor | Zero-Based | 0    | 0                 | 0    | 0    | 0    | 2,501             | 2,568 | 0    |
| NSE       | Zero-Based | 0    | 0                 | 0    | 0    | 0    | 0                 | 0     | 0    |
| Tota      | ıl         | 0    | 0                 | 0    | 0    |      | 6,521             | 2,856 | 0    |
| FTE       | Zero-Based | 0.0  | 0.0               | 0.0  | 0.0  | 0.0  | 45.5              | 2.0   | 0.0  |

#### **Business Purpose:**

This budget category records expenditure for labor and non-labor costs associated with the Advanced Meter Network, Technology & Operations group supporting the Advanced Metering Infrastructure (AMI) project.

#### **Physical Description:**

The labor costs represent the Network Management, DCU Network Deployment and Business Systems Analytics groups, as well as vendor services necessary for network management and operations. The non-labor costs represent expenditures necessary for management and deployment of the network, such as permits, DCU hardware, leases, DCU installation, and other contracted services.

# **Project Justification:**

These costs are necessary to maintain and manage the systems in place for the AMI project and on-going operations.

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811D - AM - Data Collector Unit Labor/Non-Labor

# Forecast Methodology:

#### Labor - Zero-Based

Estimate for labor is based on current budget plan for AMI final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

#### Non-Labor - Zero-Based

Estimate for non-labor is based on current budget for final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

#### **NSE - Zero-Based**

n/a

Beginning of Workpaper Sub Details for Workpaper Group 00811D

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811D - AM - Data Collector Unit Labor/Non-Labor Workpaper Detail: 00811D.001 - AM - Data Collector Unit Labor/Non-Labor

In-Service Date: Not Applicable

Description:

AM - Data Collector Unit Labor/Non-Labor

| Forecast In 2016 \$(000) |       |       |       |      |  |  |  |
|--------------------------|-------|-------|-------|------|--|--|--|
|                          | Years | 2017  | 2018  | 2019 |  |  |  |
| Labor                    |       | 4,020 | 288   | 0    |  |  |  |
| Non-Labor                |       | 2,501 | 2,568 | 0    |  |  |  |
| NSE                      |       | 0     | 0     | 0    |  |  |  |
|                          | Total | 6,521 | 2,856 | 0    |  |  |  |
| FTE                      |       | 45.5  | 2.0   | 0.0  |  |  |  |

Beginning of Workpaper Group 00811E - AM - Module Installs Labor/Non-Labor

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811E - AM - Module Installs Labor/Non-Labor

#### Summary of Results (Constant 2016 \$ in 000s):

| Forecast  | Method     | Adjusted Recorded Adjusted Recorded |      |      | Adju | justed Forecast |        |       |      |
|-----------|------------|-------------------------------------|------|------|------|-----------------|--------|-------|------|
| Years     | s          | 2012                                | 2013 | 2014 | 2015 | 2016            | 2017   | 2018  | 2019 |
| Labor     | Zero-Based | 0                                   | 0    | 0    | 0    | 0               | 3,204  | 0     | 0    |
| Non-Labor | Zero-Based | 0                                   | 0    | 0    | 0    | 0               | 9,069  | 4,440 | 0    |
| NSE       | Zero-Based | 0                                   | 0    | 0    | 0    | 0               | 0      | 0     | 0    |
| Tota      | ıl         | 0                                   | 0    | 0    | 0    |                 | 12,273 | 4,440 | 0    |
| FTE       | Zero-Based | 0.0                                 | 0.0  | 0.0  | 0.0  | 0.0             | 48.8   | 0.0   | 0.0  |

# **Business Purpose:**

This budget category records expenditure for labor and non-labor costs associated with module purchases. Per the AMI business case, modules are purchased by Advanced Meter to be installed on 6 million meters.

#### **Physical Description:**

The labor costs represent the cost paid to the meter vendors for installation of the module onto a meter. The non-labor costs represent the cost of the module and associated taxes. This budget category also includes associated credits for those modules that are returned to the vendor due to deficiencies.

# **Project Justification:**

These costs are necessary to maintain and manage the systems in place for the AMI project and on-going operations.

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811E - AM - Module Installs Labor/Non-Labor

## Forecast Methodology:

### Labor - Zero-Based

Estimate for labor is based on current budget plan for AMI final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

### Non-Labor - Zero-Based

Estimate for non-labor is based on current budget for final deployment year 2017 and post deployment year 2018. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

### **NSE - Zero-Based**

n/a

Beginning of Workpaper Sub Details for Workpaper Group 00811E

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811E - AM - Module Installs Labor/Non-Labor Workpaper Detail: 00811E.001 - AM - Module Installs Labor/Non-Labor

In-Service Date: Not Applicable

Description:

AM - Module Installs Labor/Non-Labor

| Forecast In 2016 \$(000) |       |        |       |      |  |  |  |
|--------------------------|-------|--------|-------|------|--|--|--|
|                          | Years | 2017   | 2018  | 2019 |  |  |  |
| Labor                    |       | 3,204  | 0     | 0    |  |  |  |
| Non-Labor                |       | 9,069  | 4,440 | 0    |  |  |  |
| NSE                      |       | 0      | 0     | 0    |  |  |  |
|                          | Total | 12,273 | 4,440 | 0    |  |  |  |
| FTE                      |       | 48.8   | 0.0   | 0.0  |  |  |  |

Beginning of Workpaper Group 00811F - AM - Meter Installs Labor/Non-Labor

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811F - AM - Meter Installs Labor/Non-Labor

### Summary of Results (Constant 2016 \$ in 000s):

| Forecast Method |            | Adjusted Recorded |      |      |      | Adjusted Forecast |       |      |      |
|-----------------|------------|-------------------|------|------|------|-------------------|-------|------|------|
| Years           | S          | 2012              | 2013 | 2014 | 2015 | 2016              | 2017  | 2018 | 2019 |
| Labor           | Zero-Based | 0                 | 0    | 0    | 0    | 0                 | 2,421 | 0    | 0    |
| Non-Labor       | Zero-Based | 0                 | 0    | 0    | 0    | 0                 | 1,683 | 0    | 0    |
| NSE             | Zero-Based | 0                 | 0    | 0    | 0    | 0                 | 0     | 0    | 0    |
| Tota            | I          | 0                 | 0    | 0    | 0    | 0                 | 4,104 | 0    | 0    |
| FTE             | Zero-Based | 0.0               | 0.0  | 0.0  | 0.0  | 0.0               | 34.6  | 0.0  | 0.0  |

## **Business Purpose:**

This budget category records expenditure for labor and non-labor costs associated with meter and regulator purchases and associated taxes. Per the AMI business case, meters and regulators are purchased by both Advanced Meter and Customer Service Field (CSF) for the deployment period.

## **Physical Description:**

The labor costs represent overhead costs and the non-labor are the costs (including taxes) of the meter and regulator purchases from mainly two vendor sources.

## **Project Justification:**

These costs are necessary to maintain and manage the systems in place for the AMI project and on-going operations.

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811F - AM - Meter Installs Labor/Non-Labor

## Forecast Methodology:

### Labor - Zero-Based

Estimate for labor is based on current budget plan for AMI final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

### Non-Labor - Zero-Based

Estimate for non-labor is based on current budget for final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

### **NSE - Zero-Based**

n/a

Beginning of Workpaper Sub Details for Workpaper Group 00811F

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811F - AM - Meter Installs Labor/Non-Labor

Workpaper Detail: 00811F.001 - AM - Meter Installs Labor/Non-Labor

In-Service Date: Not Applicable

Description:

AM - Meter Installs Labor/Non-Labor

| Forecast In 2016 \$(000) |       |       |      |      |  |  |  |  |
|--------------------------|-------|-------|------|------|--|--|--|--|
|                          | Years | 2017  | 2018 | 2019 |  |  |  |  |
| Labor                    |       | 2,421 | 0    | 0    |  |  |  |  |
| Non-Labor                |       | 1,683 | 0    | 0    |  |  |  |  |
| NSE                      |       | 0     | 0    | 0    |  |  |  |  |
|                          | Total | 4,104 | 0    | 0    |  |  |  |  |
| FTE                      |       | 34.6  | 0.0  | 0.0  |  |  |  |  |

Beginning of Workpaper Group 00811G - AM - Data Collector Unit Poles Labor/Non-Labor

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811G - AM - Data Collector Unit Poles Labor/Non-Labor

### Summary of Results (Constant 2016 \$ in 000s):

| Forecast I | Method     |      | Adju | sted Record | led  |      | Adju | sted Forec | ast  |
|------------|------------|------|------|-------------|------|------|------|------------|------|
| Years      | S          | 2012 | 2013 | 2014        | 2015 | 2016 | 2017 | 2018       | 2019 |
| Labor      | Zero-Based | 0    | 0    | 0           | 0    | 0    | 0    | 0          | 0    |
| Non-Labor  | Zero-Based | 0    | 0    | 0           | 0    | 0    | 373  | 228        | 0    |
| NSE        | Zero-Based | 0    | 0    | 0           | 0    | 0    | 0    | 0          | 0    |
| Tota       | ıl         | 0    | 0    | 0           |      | 0    | 373  | 228        | 0    |
| FTE        | Zero-Based | 0.0  | 0.0  | 0.0         | 0.0  | 0.0  | 0.0  | 0.0        | 0.0  |

## **Business Purpose:**

This budget category records expenditure for non-labor costs associated with the purchase of poles for the DCUs as well as the associated taxes. These poles are used whenever attachments to existing poles are not an installation option for the Network Deployment team.

## **Physical Description:**

The cost of poles represents 156 metal poles purchased for 2017 DCU installations. This cost includes material, shipping, taxes and other fees.

## **Project Justification:**

These costs are necessary to maintain and manage the systems in place for the AMI project and on-going operations.

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811G - AM - Data Collector Unit Poles Labor/Non-Labor

## Forecast Methodology:

### Labor - Zero-Based

Estimate for labor is based on current budget plan for AMI final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

### Non-Labor - Zero-Based

Estimate for non-labor is based on current budget for final deployment year 2017. These costs are covered by the AMI Balancing Account. Capital costs for the on-going Advanced Meter Operations (AMO) group will be forecasted in other witness areas for TY 2019.

### **NSE - Zero-Based**

n/a

Beginning of Workpaper Sub Details for Workpaper Group 00811G

Area: SMART METER PROGRAM

Witness: Rene F. Garcia

Budget Code: 00811.0

Category: A. AMI Balancing Account - Capital

Category-Sub: 1. Systems Operations

Workpaper Group: 00811G - AM - Data Collector Unit Poles Labor/Non-Labor Workpaper Detail: 00811G.001 - AM - Data Collector Unit Poles Labor/Non-Labor

In-Service Date: Not Applicable

Description:

AM - Data Collector Unit Poles Labor/Non-Labor

| Forecast In 2016 \$(000) |                      |     |     |     |  |  |  |  |  |
|--------------------------|----------------------|-----|-----|-----|--|--|--|--|--|
|                          | Years 2017 2018 2019 |     |     |     |  |  |  |  |  |
| Labor                    |                      | 0   | 0   | 0   |  |  |  |  |  |
| Non-Labor                |                      | 373 | 228 | 0   |  |  |  |  |  |
| NSE                      |                      | 0   | 0   | 0   |  |  |  |  |  |
|                          | Total                | 373 | 228 | 0   |  |  |  |  |  |
| FTE                      |                      | 0.0 | 0.0 | 0.0 |  |  |  |  |  |